

OCTOBER 27, 2025

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OWNER OPERATED COMPANIES





Ares Management Corporation (Ares) has committed US \$250 million in debt financing to Property Finder FZ-LLC (Property Finder), a leading real estate classifieds and property technology platform based in Dubai, to support its expansion across the Middle East and North Africa (MENA). The capital will be used to accelerate investments in Artificial Intelligence (AI) -driven tools, marketing, branding, and regional partnerships aimed at enhancing the platform's innovation and market leadership. This financing follows a recent US \$525 million minority equity investment from global private equity firms Permira Holdings Limited (Permira) and Blackstone Inc. (Blackstone), signaling strong institutional confidence in Property Finder's growth trajectory and the broader MENA real estate technology sector. For Ares, the transaction deepens its private credit presence in the Gulf region and aligns with its global strategy of providing flexible capital to scalable, tech-enabled platforms.

Brookfield Asset Management Inc. (BAM) – has launched its first evergreen private equity fund for Canadian investors, called the Brookfield Private Equity Fund (Canada), offering exposure to its global flagship private equity strategy through a semi-liquid structure. The fund is designed to provide qualified Canadian investors with access to institutional-quality private equity, a space traditionally limited to large pensions and sovereign wealth funds. It will invest alongside BAM's flagship funds across sectors such as technology, healthcare, business services, and industrials, with a focus on control-oriented, value-driven investments. It will be distributed through

Canadian investment advisors, including Investment Industry Regulatory Organization of Canada (IIROC) firms, with a minimum investment of CA\$25,000.

Reliance Industries Limited (RIL) has bought millions of barrels of crude from the Middle East and the U.S. after Washington sanctioned two Russian producers, raising concerns about a disruption to oil flows. The private refiner purchased several grades, including Saudi Arabia's Khafii, Irag's Basrah Medium and Qatar's Al-Shaheen, along with some U.S. West Texas Intermediate crude, said traders familiar with the matter, who asked not to be identified because they're not authorized to speak to the media. Cargoes are expected to be delivered in December or January, they added. RIL has been India's biggest importer of Russian oil by volume this year, taking crude via a long-term contract with Public Joint Stock Company Rosneft Oil Company (Rosneft), one of the blacklisted companies. While the processor also purchases Middle Eastern grades regularly, the recent buying, including some transactions earlier this week prior to the U.S. sanctions, has been more active than usual, the traders said. Overall, RIL has bought at least 10 million barrels from the spot market this month, with Middle Eastern grades making up the bulk of those purchases, and most of the crude acquired after the U.S. penalties, the traders said. RIL is currently assessing the implications of various sanctions on Russian oil flows and the export of refined products to Europe, a company spokesperson said in a statement on Friday. The refiner's supply contracts will evolve to reflect changing market and regulatory conditions and its diversified crude-sourcing strategy will ensure reliability in its operations.

Reliance Industries Limited (RIL) is investing US \$12–15 billion in Al infrastructure, aiming to build a 1-gigawatt datacenter. The company has formed a joint venture with Meta, partnered with Google Cloud, and is collaborating with Azure. RIL's strategy includes enterprise Al services and renewable energy integration. Morgan Stanley estimates the Al vertical could reach a US \$30 billion valuation by 2027. Construction of gigawatt-





scale datacenters has begun in Jamnagar. RIL has taken several strategic steps to position itself in the Al landscape. Reliance has incorporated Reliance Enterprise Intelligence Limited (REIL) as a joint venture with Meta. This partnership gives Meta a 30% stake in REIL, with an initial commitment of Indian Rupee (INR) ₹855 crore for enterprise AI services. The company plans to underwrite approximately 25% of the datacenter capacity itself, while the remaining capacity will be leased as 'Datacenter as a Service' to hyperscalers. The company is collaborating with Meta, Google, and Azure to utilize 100-megawatt Gen Al datacenter capacity for enterprise inference demand. RIL has announced a partnership with Google Cloud to establish an Al-focused cloud region.RIL's Al strategy involves two main tracks. The first is utilizing 100-megawatt Gen Al datacenter capacity for enterprise inference demand through partnerships with major tech companies. The second is to build infrastructure to support 100 gigawatts of solar panel capacity, aligning with the company's commitment to sustainable energy. RIL Intelligence is positioning itself to compete with global tech giants while simultaneously partnering with them. This strategic move by RIL demonstrates the company's ambition to become a major player in the global Al infrastructure market. By leveraging partnerships with established tech giants and investing heavily in cutting-edge technology, RIL is positioning itself at the forefront of India's Al revolution. The success of this venture could significantly impact the company's future growth and valuation, potentially reshaping the global Al landscape.





Elevance Health, Inc. (Elevance) announced third quarter (Q3) 2025 results. In Q3 2025, operating revenue was US \$50.1 billion, up 12.0% from Q3 2024. Operating cash flow was \$4.2 billion, down \$0.9 billion year-on-year. For Q3 2025, Elevance reported diluted earnings per share (EPS) of \$5.32 and adjusted diluted EPS of \$6.03. Performance for this quarter was in line with management expectations. Management reaffirmed their fiscal year 2025 projections for both benefit expense ratio of approximately 90% and adjusted diluted EPS of approximately \$30. During the quarter, the company repurchased 2.9 million shares for \$875 million and paid a quarterly dividend of \$1.71 per share. This brings the total capital returned to shareholders to \$3.3 billion year-to-date.





Danaher Corporation (Danaher) reported third-quarter 2025 results with revenues up 4.5% year-over-year to US \$6.1 billion and non-Generally Accepted Accounting Principles (GAAP) core revenue growth of 3%. Net earnings were \$908 million (\$1.27 per diluted share), while adjusted EPS

reached \$1.89. Operating cash flow totaled \$1.7 billion, with free cash flow of \$1.4 billion. CEO Rainer Blair attributed the outperformance to strong execution, continued momentum in bioprocessing, and better-than-expected respiratory testing demand at Cepheid.

Telix Pharmaceuticals Limited (Telix) announced that it has dosed the first patient in its Phase 1 SOLACE trial evaluating TLX090 (^153Sm-DOTMP), a next-generation radiopharmaceutical designed to treat pain from bone metastases. The open-label study will enroll up to 33 patients to assess safety, dosimetry, pharmacokinetics, and pain relief potential. TLX090 aims to deliver targeted radiation to bone tumors while sparing healthy tissue, offering a systemic, non-opioid alternative to opioids and external beam radiation therapy.

NUCLEAR ENERGY

GE Vernova Inc. (GE Vernova) delivered strong third-quarter (Q3) 2025 results, with revenue of US \$10.0 billion (+12% year-over-year), adjusted earnings before interest, taxes, depreciation, and amortization (EBITDA) of \$0.8 billion (8.1% margin, up 540 basis points year-over-year), and free cash flow (FCF) of \$0.7 billion, driven by margin expansion across all segments and robust order activity. Total orders surged to \$14.6 billion (+55% year-over-year organically), propelling the company's backlog to new highs, with gas turbine backlog reaching 62 gigawatts (GW). Segment performance was mixed: Power led with \$4.8 billion revenue (+15% year-over-year), strong heavy-duty gas turbine shipments, and a 13.3% EBITDA margin, while Electrification delivered \$2.6 billion revenue (+35% year-over-year) and a 15.1% margin, fueled by grid infrastructure demand and lean execution. Wind revenue declined 8% year-over-year to \$2.65 billion, but the segment sharply narrowed its loss to \$61 million as Onshore platform upgrades and improved Offshore execution contributed to 870 basis points of margin recovery. The company reaffirmed full-year 2025 guidance with revenue toward the high end of \$36-\$37 billion, adjusted EBITDA margin of 8-9%, and FCF of \$3.0-\$3.5 billion, with higher expectations for Electrification now offsetting Wind softness. Electrification's outlook was raised to ~25% organic growth and 14–15% margins, while Wind is now guided to a high-single-digit revenue decline and a ~\$400 million loss. Power guidance remained unchanged at 6-7% growth and 14-15% margin. Notably, GE Vernova announced it will acquire the remaining 50% of Prolec GE S. de R.L. de C.V. (Prolec GE) for \$5.275 billion (50% cash, 50% debt), consolidating a high-margin (~25% EBITDA) North American transformer business that unlocks growth previously limited by exclusivity constraints.

Plug Power Inc. (Plug Power) announced a strategic partnership with Edgewood Renewables to develop a renewable fuels facility in North Las Vegas, Nevada, that will convert waste biomass into sustainable aviation fuel, renewable diesel, and biomethanol using renewable natural gas and low-carbon hydrogen. Plug Power will provide engineering design, key equipment, fabrication, and project oversight, with construction expected to begin soon.

ECONOMIC CONDITIONS

Canada's headline Consumer Price Index (CPI) figure for September came in at 2.4% year-on-year, over the 2.2% expectation and





the August mark of 1.9%. The Bank of Canada's preferred inflation measures both came in above their consensus 3.0% expectations: CPI-trim at 3.1% and CPI-median at 3.2%. Groceries are now up 4.0% year-on-year, with meats, coffee and sweets leading the way. Rent remains a key source of inflation as well, up to 4.8% increase year-on-year. Although higher than expected, underlying inflation remains within the Bank of Canada's Target range and money markets still price a rate cut as more likely than not (~90%) for the October 29th meeting.

Canadian retail sales up 1.0% month-on-month in August meeting expectations. The gain was led by auto sales, which saw a 1.8% month-on-month increase. Core retail sales, which exclude auto sales and purchases at gas stations rose 1.1% in August, after falling 1.2% in July. General retailers and clothing and accessories stores saw increases of 2.4% and 3.2% respectively. Meanwhile, the stats Canada flash estimate for September points to a decrease of (0.7%).

U.S. existing home sales are up 1.5% month-on-month in September.

The gain was driven by the single-family segment growing at 1.7%, while condo/co-op sales remained unchanged for the third straight month. The median home price is up 2.1% year-on-year, up from 2.0% in August. The uptick in sales activity is certainly encouraging but overall sales activity remains well below historical average. Lower rates encouraged more homebuying, but despite rates continuing to decrease there has been a drop in new mortgage applications each of the 4 weeks preceding October 17th.

U.S. CPI came in slightly lower than expected, rising 0.3% month-overmonth (m/m) in September. On a one-year basis CPI is at 3.0%, up from 2.9% in August. Core inflation came in a tick below consensus expectations as well at 0.2% m/m. Services inflation was 0.2% m/m, which marks a slowdown from 0.35% m/m in August. The decelerations were led by the cooling of primary shelter costs 0.15% m/m vs. 0.4% m/m the month prior. Core goods prices were up 0.2% m/m, held back by price decreases in used vehicles (0.4%) and educational goods (0.8%). Price gains were seen in 75% of goods categories, up from 67% in August. Most notable among them were apparel 0.7% m/m, appliances 0.5% m/m, and recreational commodities 0.4% m/m.

U.S. Auto loan delinquencies are up 51.5% from First Quarter (Q1) 2010 through Q1 2025. According to a report by VantageScore, car prices and average car payments have hit record high amounts, with car prices rising 25% since 2019. To get more affordable payments consumers have been stretching the loans out over 7+ year term. The result of which is an asset that depreciates faster than it is paid off, leaving consumers with a loan to repay worth more than the vehicle. Subprime borrowers have hit near record highs in delinquency, at 6.43% in August, the second highest rate since Fitch's data began in 1993.

U.K. inflation came in at 3.8% in September, below 4% consensus projections. The annual inflation rate remained flat for the 3rd consecutive month in September, and the core inflation rate was 3.5%, 0.1% lower than the August rate. Driving the downside surprise to expectations was the first decline of food price inflation since May 2024, easing from 5.1% to 4.5%. The official Bank of England inflation target is 2.0%.

FINANCIAL CONDITIONS

The U.S. 2 year/10 year treasury spread is now 0.49% and the U.K.'s 2 year/10 year treasury spread is 0.63%. A narrowing gap between yields on the 2 year and 10 year Treasuries is of concern given its historical track record that when shorter term rates exceed longer dated ones, such inversion is usually an early warning of an economic slowdown.

The U.S. 30 year mortgage market rate is now 6.19%. Existing U.S. housing inventory is at 4.6 months supply of existing houses as of October 23, 2025 - well off its peak during the Great Recession of 11.1 months and we consider a more normal range of 4-7 months.

The VIX (volatility index) is 15.93 and while, by its characteristics, the VIX will remain volatile, we believe a VIX level below 25 bodes well for quality equities.

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Glossary of Terms: 'CET' core equity tier, 'EBITDA' earnings before interest, taxes, depreciation and amortization, 'EPS' earnings per share, 'FCF' free cash flow, 'GDP' gross domestic product, 'GAAP' Generally Accepted Accounting Principles, 'ROE' return on equity, 'ROTE' return on common equity, 'ROTCE' return on tangible common equity, 'conjugate" a substance formed by the reversible combination of two or more others, 'SG&A' Selling, General, and Administrative expense ratio.

1. Not all of the funds shown are necessarily invested in the companies listed.

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RISK TOI FRANCE

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